# As part of our Women in Business report, we analysed data on 17

different countries and looked in detail at what developments have been seen for women in management within the last five years. Here you can find the country-specific, detailed findings.

### leadership positions changed? Development over the last five years The overview displays the percentage

How has the number of women in

changes in male to female management ratios over recent years. Overall, Norway has seen a 2,0% decrease

in women in leadership positions across all distributions since 2018.



27,1%

22,7%

32,9%

10,9%

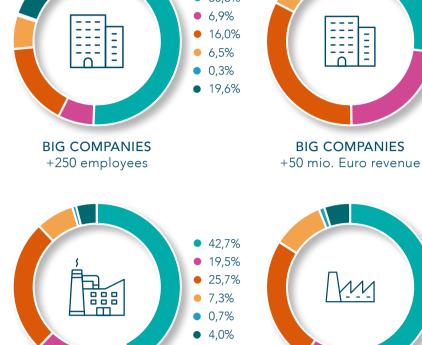
0,5%

6,0%

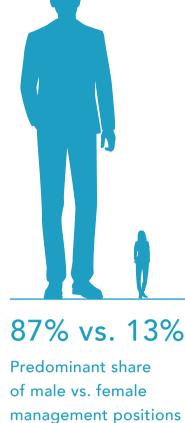
How does the distribution of female

### managers vary among companies of different sizes? Distribution regarding company size in 2022 Quote: • 0% • 1-25% • 26-50% • 51-75% • 76-99% • 100%

50,6%







in 2022 In Norway, maledominated management still significantly outweighs female-dominated management.

### 11 1 When we analyse companies with female leadership (where more than 50% of managers are women), we can identify the top industries in which these

The top 10 industries of

female-led companies



**MEDIUM COMPANIES** 

50-250 employees

the highest female quotas **Educational Services** 48,0% 66,9% Membership Organizations 33,1%

companies are most dominant. However, it's

important to note that even within these top 10

sectors, male-led companies are still in the majority.

Business Services	10,2% 89,8%
Eating and Drinking Places	18,7%
Social Services	43,8% 56,2%
Accounting, Research, Management Services	10,0% 90,0%
Miscellaneous Retail	21,8%
Amusement and Recreation Services	15,1% 84,9%
Food Stores	20,3%
Personal Services	47,2% 52,8%

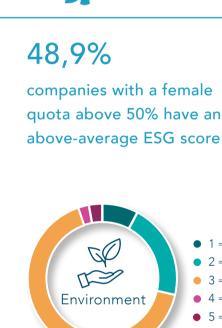
# female-led businesses place on these criteria?

How companies with a majority of women

Environmental, Social and Governance – ESG – is

more important than ever. How much value do

in leadership perform in the ESG ranking



1 = 7.8%

2 = 20.8%

3 = 66,1%4 = 2,3%

5 = 2,9%

The development of revenues in 2022 was analysed for

companies with a majority of female managers in contrast to

1 = 4,8%2 = 25,8%

3 = 62,6%4 = 5,0%

5 = 1,7%

= 6,9%

3 = 68,0%4 = 3.2%

Governance

43,0%

of the companies with

an above-average quota

of women in leadership

corporate governance

have impeccable

1 = 24,1%2 = 18,9%3 = 36,2%

4 = 5,4%

5 = 15,4%



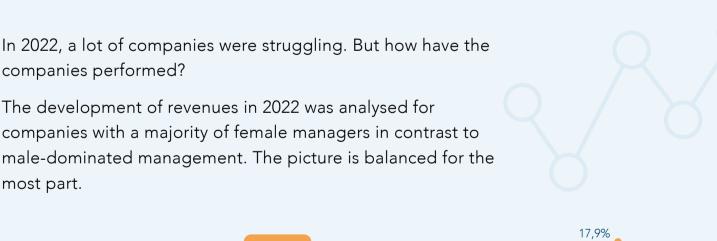
most part.

ightarrow EQUALITY In terms of turnover growth or decline,

over 15% revenue decrease

over 15% revenue increase





15,5%

12,7%

11,8%

11,9%

16,2%

21,1%

25,7%

30,8%

17,7%

male-dominated female-dominated

## 2%-15% revenue decrease no growth 2%-15% revenue increase

men and women are more or less equal. A clear dominance is not discernible for 2022. Female-led businesses recorded a slightly lower revenue decrease, in contrast, they lag behind male-led companies with growth rates of over 15%.



1,8%

more employee growth with a female-dominated

management team

While female-led

higher growth of

employee numbers,

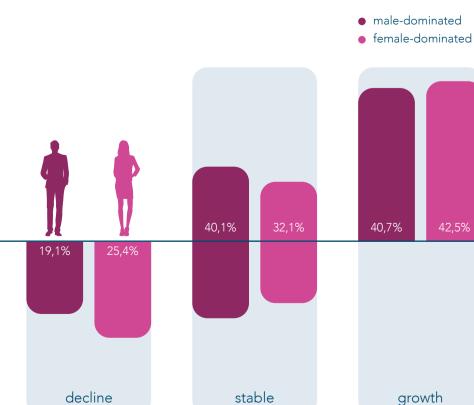
performing better in

male-led companies are

terms of employee losses.

companies in Norway experience a slightly

Methodology



# Within the report "Women in Business 2022", we have only analysed

companies that show management positions within our database and therefore indicate a management level. For this reason, microbusinesses were excluded from the analysis. The dataset for Norway includes 88105 companies that meet these criteria. In the further analyses, both the percentage of women within

to 2022 inclusive, as well as various aspects with regard to whether management is majority female (proportion of 51-100%) or majority male (proportion 0-50%).

these management positions were analysed over the period from 2018



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