Denmark As part of our Women in Business report, we analysed data on 17 different countries and looked in detail at what developments have

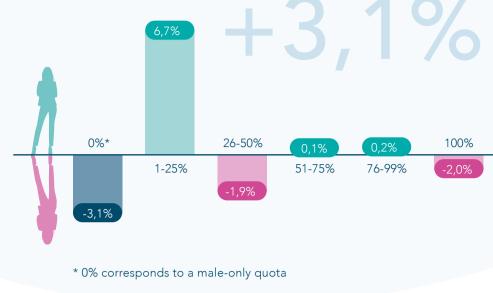
been seen for women in management within the last five years. Here you can find the country-specific, detailed findings.

How has the number of women in

leadership positions changed? Development over the last five years The overview displays the percentage

changes in male to female management ratios over recent years. Overall, Denmark has seen a 3,1% increase

in women in leadership positions across all distributions since 2018.



29,2%

40,6%

25,4%

3,2%

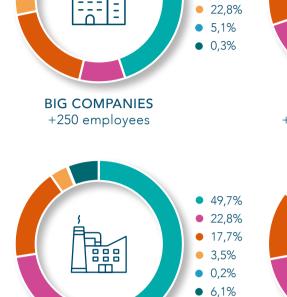
0,3%

How does the distribution of female

managers vary among companies of different sizes? Distribution regarding company size in 2022 Quote: • 0% • 1-25% • 26-50% • 51-75% • 76-99% • 100%

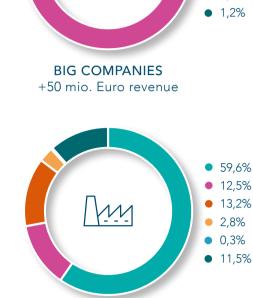
44,9% 8,9%

18,0%



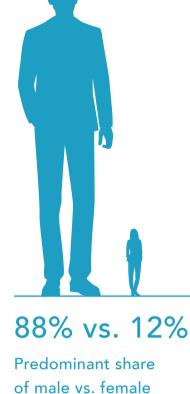


MEDIUM COMPANIES



SMALL COMPANIES

<50 employees



management positions in 2022

In Denmark, maledominated management still significantly outweighs female-dominated management.

11 1 When we analyse companies with female leadership (where more than 50% of managers are women), we can identify the top industries in which these companies are most dominant. However, it's

The top 10 industries of

female-led companies



the highest female quotas

Eating and Drinking Places

sectors, male-led companies are still in the majority. **Business Services** 12,0%

important to note that even within these top 10



in leadership perform in the ESG ranking Environmental, Social and Governance – ESG – is more important than ever. How much value do female-led businesses place on these criteria?

How companies with a majority of women





most part.

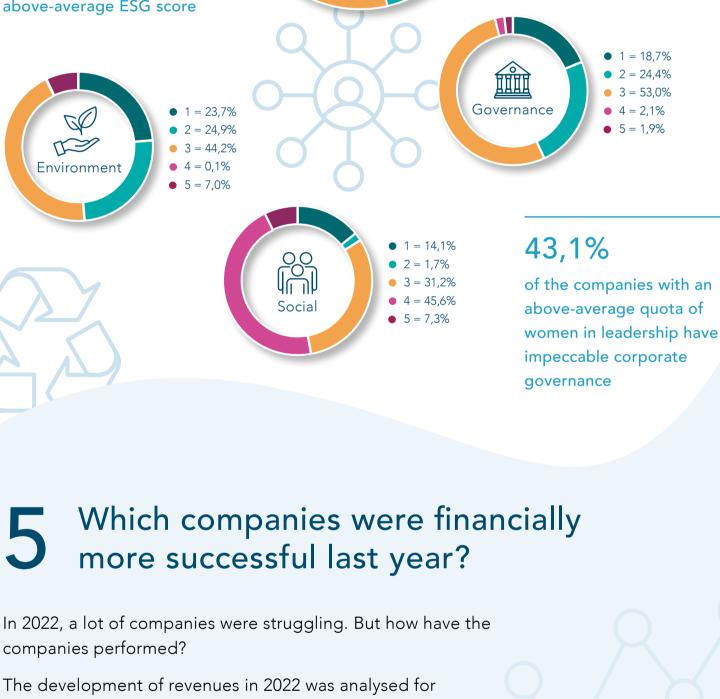
ightarrow EQUALITY In terms of turnover growth or decline,

over 15% revenue decrease

2%-15% revenue decrease

= 26,3% 3 = 48,1%4 = 0.8%

= 20,1%



no growth 2%-15% revenue increase over 15% revenue increase

companies with a majority of female managers in contrast to male-dominated management. The picture is balanced for the

more or less equal. A clear dominance is not discernible for 2022. But we have to mention that female-led businesses recorded a higher revenue decrease and a lower growth in 2022, on the opposite being more stable.

male-dominated • female-dominated

27,9%

34,0%

22,0%

20,1%

10,3%

14,0%

12,4%

27,4%

22,0%

male-dominated female-dominated

9,8%

6 Which companies have seen employee growth? Companies with a female-dominated or maledominated management were analysed, this time considering their employee base and whether it had grown during 2022.

Furthermore, femaleled companies in Denmark also are ahead regarding employee growth

8,3%

fewer employee losses with a

female-dominated management team

Methodology Within the report "Women in Business 2022", we have only analysed companies that show management positions within our database and therefore indicate a management level. For this reason, micro-

17,2% 47,0% 17,6% 38,1% 44,2% decline stable growth

businesses were excluded from the analysis. The dataset for Denmark includes 42.675 companies that meet these criteria. In the further analyses, both the percentage of women within these management positions were analysed over the period from 2018 to 2022 inclusive, as well as various aspects with regard to whether

management is majority female (proportion of 51-100%) or majority

male (proportion 0-50%).



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